## Bluewater District School Board

## Long Term Capital Planning

Community Planning and Partnership Meeting May 8, 2018

## Accommodation Planning

- 15 year enrolment projections
- Demographic trends
- School renewal needs and condition
- School operations - costs vs revenue
- School utilization rates
- Review size of school population
- Other factors (site restrictions, hazards etc.)


## Historical Enrolment

## Panel 2007-08 2013-14

Elementary 12,551 10,141 11,892
Secondary 7,123 5,137 4,385
Utilization 82\% 67\% 76\%

## Need for Capital Planning

- In 2016: the Board updated its 2014 plan
- Update the strategy in late 2018


## Currently:

- 5-year renewal costs = \$285 million
- Annual operation costs $\sim \mathbf{\$ 1 8 . 5}$ million
- Accommodating over 16,250 students:
- 82\% utilization on the elementary panel
- 67\% secondary


## 2017-18 Unused Spaces

| School | $\begin{gathered} \text { 2017-18 } \\ \text { ADE } \end{gathered}$ | OTG/ <br> Capacity | Utilization | Unused <br> Pupil <br> Spaces | Community |
| :---: | :---: | :---: | :---: | :---: | :---: |
| St. Edmunds PS (JK-3) | 19 | 107 | 18\% | 88 | Tobermory |
| Lucknow Central PS | 128 | 306 | 42\% | 178 | Lucknow |
| Hillcrest Central PS | 110 | 245 | 45\% | 135 | Teeswater |
| Paisley CS | 134 | 245 | 55\% | 111 | Paisley |
| Hepworth Central PS | 314 | 568 | 55\% | 254 | Hepworth |
| Mildmay-Carrick CS | 156 | 268 | 58\% | 112 | Mildmay |
| Normanby CS | 186 | 317 | 59\% | 131 | Ayton |
| Saugeen District SS | 558 | 933 | 60\% | 375 | Port Elgin |
| Beavercrest CS | 189 | 314 | 60\% | 125 | Markdale |

## 2017-18 Unused Spaces (continued)

| School | $\begin{gathered} \text { 2017-18 } \\ \text { ADE } \end{gathered}$ | OTG/ <br> Capacity | Utilization | Unused Pupil Spaces | Community |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Grey Highlands SS | 612 | 1011 | 61\% | 399 | Flesherton |
| Amabel-Sauble CS | 157 | 256 | 61\% | 99 | Sauble Beach |
| Kincardine District SS | 443 | 714 | 62\% | 271 | Kincardine |
| Bruce Peninsula DS | 255 | 408 | 62\% | 153 | Lion's Head |
| Sullivan CS | 149 | 236 | 63\% | 87 | Desboro |
| Peninsula Shores CS | 490 | 758 | 65\% | 268 | Wiarton |
| Georgian Bay CS | 629 | 966 | 65\% | 337 | Meaford |
| Chesley District CS | 333 | 502 | 66\% | 169 | Chesley |
| John Diefenbaker SS | 722 | 1079 | 67\% | 357 | Hanover |
| G.C. Huston PS | 298 | 432 | 69\% | 134 | Southampton |

## Ministry of Education

- Revisions to grants to make more efficient use of school space
- Provide capital funding to support consolidations and right-sizing of school facilities
- Investment in community partnerships
- RNEF to support rural schools


## Purpose of Capital Plan

- Provide a comprehensive review of each facility
- To identify facilities and key usage factors:
- Enrolment and Utilization
- Size of School Population
- School Condition
- School Finances
- Other Facility/Site Issues
- In instances where a school or a group of schools is identified as being deficient in one or more of the above factors, provide possible recommendations or accommodation scenarios


## RA01 (Bruce Peninsula/Peninsula Shores)



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# RA01 (Bruce Peninsula/Peninsula Shores) Enrolment Projections 

Status Quo Projected Elementary Enrolment Trends:

| School/Facility | Capacity | Year 1 | Year 5 | Year 10 | Year 15 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Amabel-Sauble Community School | 256 | 143 | 151 | 147 | 146 |
| Bruce Peninsula District School (Elem) | 249 | 182 | 164 | 147 | 145 |
| Hepworth Central School | 568 | 282 | 261 | 250 | 245 |
| Peninsula Shores District School (Elem) | 326 | 345 | 358 | 356 | 357 |
| St. Edmunds Public School | 107 | 33 | 36 | 41 | 43 |
| Total Elementary Enrolment | 1,506 | 984 | 970 | 940 | 936 |
| Total Surplus/Deficit Space |  | -522 | -536 | -566 | -570 |
| Total Utilization Rate |  | 65\% | 64\% | 62\% | 62\% |

## Status Quo Projected Secondary Enrolment Trends:



## RA02 (Saugeen Shores, Arran-Elderslie, North Kincardine, North Brockton)



## RA02 (Saugeen Shores, Arran-Elderslie, North Kincardine, North Brockton) Status Quo Enrolment Projections

Status Quo Projected Elementary Enrolment Trends:

| School/Facility | Capacity | Year 1 | Year 5 | Year 10 | Year 15 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Arran Tara Elementary School | 400 | 386 | 410 | 426 | 421 |
| G C Huston Public School | 432 | 243 | 264 | 260 | 270 |
| Chesley District CS (Elem) | 329 | 352 | 363 | 351 | 349 |
| Northport Elementary School | 410 | 416 | 428 | 431 | 437 |
| Paisley Central School | 245 | 136 | 118 | 109 | 109 |
| Port Elgin-Saugeen Central School | 694 | 591 | 632 | 658 | 687 |
| Total Elementary Enrolment | $\mathbf{2 , 5 1 0}$ | $\mathbf{2 , 1 2 4}$ | $\mathbf{2 , 2 1 4}$ | $\mathbf{2 , 2 3 5}$ | $\mathbf{2 , 2 7 3}$ |
| Total Surplus/Deficit Space |  | $\mathbf{- 3 8 6}$ | $\mathbf{- 2 9 6}$ | $\mathbf{- 2 7 5}$ | $\mathbf{- 2 3 7}$ |
| Total Utilization Rate |  | $\mathbf{8 5 \%}$ | $\mathbf{8 8 \%}$ | $\mathbf{8 9 \%}$ | $\mathbf{9 1 \%}$ |

## Status Quo Projected Secondary Enrolment Trends:

| School/Facility | Capacity | Year 1 | Year 5 | Year 10 | Year 15 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Chesley District CS (Sec) | 189 | 159 | 179 | 193 | 186 |
| Saugeen District SS | 933 | 545 | 531 | 683 | 619 |
| Total Secondary Enrolment | 1,122 | 704 | 709 | 876 | 805 |
| Total Surplus/Deficit Space |  | -418 | -413 | -246 | -317 |
| Total Utilization Rate |  | 63\% | 63\% | 78\% | 72\% |

## RA03 (Owen Sound, Chatsworth, West Meaford, East Georgian Bluffs)



## RA03 (Owen Sound, Chatsworth, West Meaford, East Georgian Bluffs) Status Quo Enrolment Projections

## Status Quo Projected Elementary Enrolment Trends:

| School/Facility | Capacity | Year 1** | Year 5 | Year 10 | Year 15 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Alexandra Community School | 271 | 196 | 222 | 247 | 273 |
| Bayview Public School | * | 0 | 219 | 0 | 0 |
| Derby Public School (recently closed) | 0 | 0 | 0 | 0 | 0 |
| Dufferin Elementary School | ( | 0 | 200 | 0 | 0 |
| Hillcrest Elementary School | 660 | 526 | 625 | 599 | 0 |
| Holland-Chatsworth Central School | 340 | 248 | 234 | 226 | 230 |
| Keppel-Sarawak Elementary School | 377 | 320 | 368 | 369 | 371 |
| Sullivan Community School | 236 | 148 | 150 | 141 | 145 |
| Sydenham Community School | 0 | 528 | 0 | 0 | 0 |
| New Owen Sound CVI Elementary* | 800 | 0 | 778 | 800 | 814 |
| Total Elementary Enrolment | $\mathbf{2 , 6 8 4}$ | $\mathbf{2 , 3 8 5}$ | $\mathbf{2 , 3 7 7}$ | $\mathbf{2 , 3 8 3}$ | $\mathbf{2 , 4 4 6}$ |
| Total Surplus/Deficit Space |  | $\mathbf{- 7 9 7}$ | $\mathbf{- 3 0 7}$ | $\mathbf{- 3 0 1}$ | $\mathbf{- 2 3 8}$ |
| Total Utilization Rate |  | $\mathbf{7 5 \%}$ | $\mathbf{8 9 \%}$ | $\mathbf{8 9 \%}$ | $\mathbf{9 1 \%}$ |

*Bayview PS, Dufferin ES and Sydenham CS will be closed effective September 2017. The New Owen Sound CVI Elementary will be open effective September 2017
**Total Capacity for Year $1=3,182$
Most of the updated projections are consistent with the original projections, with the exception of Keppel-Sarawak ES and Sydenham CS
For those schools, the actual enrolment in recent years was higher than originally anticipated

## RA03 (Owen Sound, Chatsworth, West Meaford, East Georgian Bluffs) Status Quo Enrolment Projections

## Status Quo Projected Secondary Enrolment Trends:

| School/Facility | Capacity | Year 1 | Year 5 | Year 10 | Year 15 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Owen Sound District SS (formerly West Hill SS) | 1,242 | 1,330 | 1,185 | 1,178 | 1,204 |
| Total Secondary Enrolment | 1,242 | 1,330 | 1,185 | 1,178 | 1,204 |
| Total Surplus/Deficit Space |  | 88 | -57 | -64 | $-\mathbf{- 3 8}$ |
| Total Utilization Rate |  | $107 \%$ | $\mathbf{9 5 \%}$ | $\mathbf{9 5 \%}$ | $\mathbf{9 7 \%}$ |

Overall, the updated enrolment projections are relatively consistent with the original projections on a review area basis

## RA04 (Huron-Kinloss, Kincardine South)



# RA04 (Huron-Kinloss, Kincardine South) Status Quo Enrolment Projections 

Status Quo Projected Elementary Enrolment Trends:

| School/Facility | Capacity | Year 1 | Year 5 | Year 10 | Year 15 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Elgin Market Public School | 222 | 193 | 233 | 248 | 263 |
| Huron Heights Public School | 344 | 325 | 337 | 397 | 416 |
| Kincardine Township-Tiverton Public School | 375 | 321 | 350 | 367 | 388 |
| Lucknow Central Public School | 306 | 132 | 120 | 112 | 114 |
| Ripley-Huron Community School | 351 | 272 | 264 | 242 | 239 |
| Total Elementary Enrolment | $\mathbf{1 , 5 9 8}$ | $\mathbf{1 , 2 4 3}$ | $\mathbf{1 , 3 0 3}$ | $\mathbf{1 , 3 6 6}$ | $\mathbf{1 , 4 2 0}$ |
| Total Surplus/Deficit Space |  | $\mathbf{- 3 5 5}$ | $\mathbf{- 2 9 5}$ | $\mathbf{- 2 3 2}$ | $\mathbf{- 1 7 8}$ |
| Total Utilization Rate |  | $\mathbf{7 8 \%}$ | $\mathbf{8 2 \%}$ | $\mathbf{8 5 \%}$ | $\mathbf{8 9 \%}$ |

Status Quo Projected Secondary Enrolment Trends:

| School/Facility | Capacity | Year 1 | Year 5 | Year 10 | Year 15 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Kincardine DSS | 714 | 451 | 522 | 547 | 585 |
| Total Secondary Enrolment | 714 | 451 | 522 | 547 | 585 |
| Total Surplus/Deficit Space |  | -263 | -192 | -167 | -129 |
| Total Utilization Rate |  | $63 \%$ | $73 \%$ | $77 \%$ | $82 \%$ |

Overall, the updated enrolment projections are higher than the original projections on a review area basis.
Most of the differences in facility enrolment projections are due to actual enrolment in recent years
that was either higher (i.e. Huron Heights PS, Kincardine Township-Tiverton PS) or lower
(i.e. Elgin Market PS) than originally anticipated.

## RA05 (Hanover, West Grey, West Southgate)



## RA05 (Hanover, West Grey, West Southgate) Status Quo Enrolment Projections

## Status Quo Projected Elementary Enrolment Trends:

| School/Facility | Capacity | Year 1 | Year 5 | Year 10 | Year 15 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Dawnview Public School | 239 | 193 | 207 | 198 | 194 |
| Egremont Community School | 210 | 204 | 186 | 168 | 164 |
| Hanover Heights Community School | 517 | 382 | 357 | 368 | 362 |
| Normanby Community School | 317 | 193 | 165 | 166 | 160 |
| Spruce Ridge Elementary School | 516 | 409 | 402 | 428 | 43 |
| John Diefenbaker SS (Elem) | 161 | 139 | 143 | 136 | 136 |
| Total Elementary Enrolment | $\mathbf{1 , 9 6 0}$ | $\mathbf{1 , 5 2 1}$ | $\mathbf{1 , 4 6 1}$ | $\mathbf{1 , 4 6 3}$ | $\mathbf{1 , 4 4 9}$ |
| Total Surplus/Deficit Space |  | $\mathbf{- 4 3 9}$ | $\mathbf{- 4 9 9}$ | $\mathbf{- 4 9 7}$ | $\mathbf{- 5 1 1}$ |
| Total Utilization Rate |  | $\mathbf{7 8 \%}$ | $\mathbf{7 5 \%}$ | $\mathbf{7 5 \%}$ | $\mathbf{7 4 \%}$ |

Status Quo Projected Secondary Enrolment Trends:

| School/Facility | Capacity | Year 1 | Year 5 | Year 10 | Year 15 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| John Diefenbaker SS (Sec) | 918 | 637 | 563 | 522 | 515 |
| Total Secondary Enrolment | 918 | 637 | 563 | 522 | 515 |
| Total Surplus/Deficit Space |  | -281 | -355 | -396 | -403 |
| Total Utilization Rate |  | $69 \%$ | $61 \%$ | $57 \%$ | 56 | | Overall, the updated enrolment projections are relatively consistent |
| :--- |
| with the original projections on a review area basis |

## RA06 (Grey Highlands, Southgate East)



## RA06 (Grey Highlands, Southgate East) Status Quo Enrolment Projections

## Status Quo Projected Elementary Enrolment Trends:

| School/Facility | Capacity | Year 1 | Year 5 | Year 10 | Year 15 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Beavercrest Community School | 314 | 192 | 170 | 182 | 181 |
| Dundalk Highpoint School | 322 | 207 | 228 | 248 | 264 |
| Macphail Memorial Elementary School | 600 | 507 | 519 | 502 | 498 |
| Osprey Central School | 351 | 327 | 314 | 297 | 301 |
| Dundalk \& Proton Community School | 300 | 225 | 230 | 244 | 244 |
| Total Elementary Enrolment | $\mathbf{1 , 8 8 7}$ | $\mathbf{1 , 4 5 7}$ | $\mathbf{1 , 4 6 2}$ | $\mathbf{1 , 4 7 2}$ | $\mathbf{1 , 4 8 7}$ |
| Total Surplus/Deficit Space |  | $\mathbf{- 4 3 0}$ | $\mathbf{- 4 2 5}$ | $\mathbf{- 4 1 5}$ | $\mathbf{- 4 0 0}$ |
| Total Utilization Rate |  | $\mathbf{7 7 \%}$ | $\mathbf{7 7 \%}$ | $\mathbf{7 8 \%}$ | $\mathbf{7 9 \%}$ |

Status Quo Projected Secondary Enrolment Trends:

| School/Facility | Capacity | Year 1 | Year 5 | Year 10 | Year 15 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Grey Highlands SS | 1,011 | 622 | 617 | 686 | 668 |
| Total Secondary Enrolment | 1,011 | 622 | 617 | 686 | 668 |
| Total Surplus/Deficit Space |  | -389 | -394 | -325 | -343 |
| Total Utilization Rate |  | $61 \%$ | $61 \%$ | $68 \%$ | $66 \%$ |

Overall, the updated enrolment projections were lower than the original projections for most schools.
This is likely a result of an updated growth forecast for Grey County that
was lower than the previous residential forecast used

## RA07 (South Bruce, Brockton South)



## RA07 (South Bruce, Brockton South) Status Quo Enrolment Projections

## Status Quo Projected Elementary Enrolment Trends:

| School/Facility | Capacity | Year 1 | Year 5 | Year 10 | Year 15 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Hillcrest Central School | 245 | 106 | 103 | 101 | 100 |
| Mildmay-Carrick Central School | 268 | 144 | 129 | 109 | 103 |
| Walkerton DSS (Elem) | 445 | 369 | 328 | 308 | 305 |
| Total Elementary Enrolment | 958 | 619 | 561 | 518 | 509 |
| Total Surplus/Deficit Space |  | -339 | -397 | -440 | -449 |
| Total Utilization Rate |  | $65 \%$ | $59 \%$ | $54 \%$ | $53 \%$ |

Status Quo Projected Secondary Enrolment Trends:

| School/Facility | Capacity | Year 1 | Year 5 | Year 10 | Year 15 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Walkerton DSS (Sec) | 468 | 342 | 328 | 271 | 256 |
| Total Secondary Enrolment | 468 | 342 | 328 | 271 | 256 |
| Total Surplus/Deficit Space |  | -126 | -140 | -197 | -212 |
| Total Utilization Rate |  | $73 \%$ | $70 \%$ | $58 \%$ | $55 \%$ |

Overall, the updated enrolment projections are relatively consistent with the original projections on a review area basis.

## RA08 (Georgian Bay)



## RA08 (Georgian Bay) Scenario 1 Enrolment Projections

## Scenario 1 Projected Elementary Enrolment Trends:

| School/Facility | Capacity | Year 1 | Year 5 | Year 10 | Year 15 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Beavervalley Community School | 525 | 397 | 437 | 430 | 430 |
| Meaford Community School | 0 | 0 | 0 | 0 | 0 |
| St. Vincent-Euphrasia Elementary School | 0 | 311 | 0 | 0 | 0 |
| Total Elementary Enrolment | 525 | 707 | 437 | 430 | 430 |
| Total Surplus/Deficit Space |  | -175 | -88 | -95 | -95 |
| Total Utilization Rate |  | $80 \%$ | $83 \%$ | $\mathbf{8 2 \%}$ | $\mathbf{8 2 \%}$ |

## Scenario 1 Projected JK-12 Enrolment Trends:

| School/Facility | Capacity | Year 1 | Year 5 | Year 10 | Year 15 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Replacement JK-12 Georgian Bay Facility | 1,033 | 605 | 934 | 995 | 981 |
| Total JK-12 Enrolment | 1,033 | 605 | 934 | 995 | 981 |
| Total Surplus/Deficit Space |  | -331 | -99 | -38 | -52 |
| Total Utilization Rate |  | $65 \%$ | $90 \%$ | $96 \%$ | $95 \%$ |

This strategy will eliminate 680 surplus spaces from the Board's inventory, and result in long term utilization rates of above $90 \%$ for this review area
In addition, more than $\$ 40$ million in renewal needs has been eliminated as a result of school closures in this area

## Future Planning

- Enrolment and new planning information
- Updates to the capital plan
- Current planning data is essential in developing updates to a plan


## Future Planning

- Growth in Dundalk, Port Elgin, Kincardine and Beaver Valley
- Type of development? - family, adult lifestyle
- Student Yield per household ??
- Official Plans - consider lands for future schools


## Expected Use of Space 2017-18

- Total Capacity is roughly 21,000 pupil spaces
- Utilization improved from 67\% in 2013-14
- Still room to improve, provincial average is greater than 80\%


## Utilization




- Utilized Space - Vacant Space


## Moving Forward

- Number of schools with unused pupil space
- Ministry funding follows enrolment - financially challenging to operate underutilized schools
- Community partnerships are an excellent option to deal effectively with underutilized schools


## Questions

